

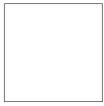


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# <u>The Challenge</u>

Change is accelerating. Pressures from the outside are many and unpredictable. The ability to continuously re-invent itself is fast becoming the ultimate competitive advantage for organizations.

### To develop this ability to change, you need to:

- 1. Give meaning to the change through a shared project
- 2. Implement processes that support change
- 3. Bring about an evolution in management and in the work context
- 4. Galvanize individuals toward personal development.



### As you take up this challenge, Groupe Forest works with you

When there is a need in your organization:

- > to take stock
- > to reflect together in order to make a shift
- > to imagine tomorrow, to provoke a rupture
- > to launch a project, a new organization, a strategy

We recommend that you bring together all the players, internal or external, involved in the change to marshal efforts and create a collective movement that will accelerate the change

- ) give meaning to the change
- > share a common vision of the situation and the challenges
- > get buy-in on the project
- agree on action steps
- > bring about an evolution in individual and collective behavior



- > management committee
- > coaching meeting
- > annual meeting
- > division, department meetings
- > project team
- > plant, workshop

- > professional or inter-professional meeting
- > meeting with partners, clients, suppliers
- > meeting with representatives from the community, associations, elected officials









## An innovative approach The interactive multi-rythm process



A three-dimensional approach: REFLEXION DIALOGUE ACTION

#### **REFLEXION**

To give meaning to the change

We stimulate reflexion by participants on the pressures exerted by the change and their impacts. A multimedia, interactive presentation based on:

- > Syntheses of studies and research
- > Thematic videos or videos featuring experts
- Concrete illustrations through examples
- › Benchmarks of best practices

### DIALOGUE

To summon up a common vision of the change

We put the leaders on the stage and encourage a dialogue with participants to stimulate cross-fertilization between individual projects and the collective project:

- Presentations by managers of their projects for the organization
- > Utilization of an electronic voting system that permanently records the opinions of participants and facilitates the exchange of ideas
- Discussions in brief workshop sessions

### **ACTION**

To marshal efforts toward implementing the change

We put participants to work in implementing the change that concerns them:

- > By way of workshops and exchange periods that, in a very short time, lead to agreement on action steps
- » By way of role-playing techniques that permit experimentation and advancement

An approach that builds on the pleasure of being oneself – and on the strength of being one together.

A rich, spectacular, stimulating – as well as a rational and an emotional – experience.

## An innovative approach : the interactive multi-rhythm process Major themes

	Accelerating change
Z	How to build in change
$\sim$	
	Developing and sharing knowledge
OH OH	How to acquire and manage knowledge
$\triangleleft$	
	Innovating: creativity in the everyday
	How to reinvent your company every day
$\supset$	
Ű	Living and growing in a network
	How to become a sought-after partner
$\triangleleft$	Attracting and developing talent
DIALOG	How to create a company that is in demand by the best
7	Building a new work context
EFLEXION	How to capitalize on your company's human capital
$\succeq$	
×	The manager revisited
Щ	How to develop a management team that is equal to your
	company's ambitions
X	Reinventing our customer relations
	How to become your clients' preferred partner

Or other themes specifically developed with and for you to respond to your concerns and meet your needs.





### Customized to meet your objectives

### Flexible duration, based on your objectives

2 hours, a half-day, one day or more

### **Groups of various sizes**

10, 50, 100, 200, 500, 1,000 or more

### For everyone

top and middle managers, associates, clients, partners

### In all industry and service sectors, private or public

financial services health education insurance distribution hotels commercial electronics

telecommunications

### In English or in French



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